Are the International Components of Global Learning Programs Ethical and Appropriate? Some Considerations Utilizing a Fair Trade **Learning Framework**

Mathew H. Gendle and Amanda Tapler

Abstract

Educational approaches that emphasize engagement within communitybased contexts in both domestic and international settings are widely recognized as high-impact pedagogical practices. However, the international components of global learning programs are increasingly being viewed through rigorous ethical lenses as the potential and actual harms of these initiatives have become more widely recognized. Six common criticisms of international components embedded within global learning programs are highlighted in this essay, along with responses and counterpoints to each. We assert that although each of these concerns warrants significant discussion, all six can be satisfactorily addressed using proactive and ethical strategies that are already employed in bestpractice community-based global learning (CBGL) work.

Keywords: community engagement, global, community-based global learning, service-learning, international partnership

he high-impact practices in undergraduate and focused on divisions defined by political pedagogy (Kuh, 2008). In particular, educa- boundaries—with frameworks that are intional approaches that combine these prac- terdependent, interconnected, holistic, and tices are viewed as especially powerful, as focused on ecological networks of relationthey can facilitate students' understanding ships (Alonso García & Longo, 2013; Keith, of the deep transnational interdependence 2005). Recently, Hartman et al. (2018) have of political, economic, and social systems provided a model of critical global inquiry (Hartman & Rola, 2000). The set of peda- that both advances collaborative commugogical practices collectively referred to as nity development and mitigates some of "international service-learning" has been the recognized perils of this work, such as historically viewed as the gold standard for the reinforcement of stereotypes and patglobal education (Crabtree, 2008). However, terns of privilege, as well as significant this work has been increasingly reframed potential harms to vulnerable populations, by academics and local and international especially children and medical patients. partner organizations as "global inquiry" In this essay, we will avoid use of the term through a more widely recognized under- "service-learning" whenever possible, and standing that such critical global inquiry instead follow the lead of Hartman et al. can be effectively accomplished within both (2018) by referring to programs and initia-

Association of American ships (Alonso García & Longo, 2013; Longo Colleges and Universities has rec- & Saltmarsh, 2011; Whitehead, 2015). This ognized diversity/global learning, philosophical shift is critically important, service-learning, and communi- as it replaces earlier conceptual framety-based learning as significant works-that were linear, location-based, international and domestic/local partner- tives that integrate critical global inquiry as community-based global learning (CBGL). deeper considerations of student engage-Unfortunately, some of the "international ment in broad, multilevel, and globally inservice-learning" programs of the past are terconnected systems. Although the field is now being erroneously referred to as CBGL becoming more accepting of the important despite not being in line with the best- role of criticality in this work (Jones & Kiser, practice principles set forth by Hartman et 2014), many mainstream academic institual. (2018). In many cases, these programs tions have only recently begun to reenvision have not been adjusted to properly reflect their service programming in response to the evolution, systemic complexity, and the significant ethical concerns raised by reciprocity vital to high-impact, equitable, Illich, Mitchell, and many others (for exsustainable, and ethical practice standards ample, see Smaller & O'Sullivan, 2018). of CBGL.

tional global learning initiatives are increas- creasingly center on the value of the local ingly being viewed through rigorous ethical in addition to the international (Longo lenses. As a result, the potential and actual & Saltmarsh, 2011). The reorientation harms of these initiatives have been brought toward the local has only been enhanced into sharp focus. These ethical concerns are by the travel restrictions resulting from the not new—Ivan Illich (1968/1994) spoke COVID-19 pandemic (Motley et al., 2021). poignantly about them in his famous 1968 These pandemic-related travel limitations, speech "To Hell With Good Intentions," de- a heightened sensitivity to issues of student livered to the Conference on InterAmerican inclusion and access to international experi-Student Projects (CIASP) in Cuernavaca, ences, and the focus on being community-Mexico In this work, Illich pointed a damn- oriented instead of service-oriented, have ing spotlight at "voluntourist" attitudes; all increased interest in internationalization the perceptions of United States economic, at home (IaH) strategies that enhance interpolitical, and social exceptionalism that are national engagement entirely from within commonly held by U.S. volunteers working local contexts (Agnew & Kahn, 2014). For all in international contexts; and the extensive of these reasons, we believe that the interdamage caused by well-intentioned but ig- national components of all global learning norant "community development" initia- programs are at a crossroads, presenting tives that are created without input from multiple important ethical questions that the communities they hope to serve. More must be meaningfully considered and eqrecently, Mitchell (2008) has suggested that uitably addressed. academic service-learning has bifurcated into two distinct subgroups: (1) "traditional" service-learning, which emphasizes service experiences that are largely disconnected from their broader economic, political, social, cultural, and historical contexts, and (2) "critical" service-learning, which is grounded in multiple contexts and is intentional about seeking to disrupt systems of injustice and inequality. Mitchell's conceptualization of critical service-learning has advanced the field by encouraging academic service activities that are explicitly political and function to shift power dynamics toward permanently dismantling the societal structures that underlie inequity. Additionally, critical service-learning emphasizes the reflective and analytical engagement of participants with the concept of what it means 1. to "serve," as well as their positionality within broader power structures (Rice & Pollack, 2000). Hartman et al. (2018) promoted a model of critical global inquiry that further extends Mitchell's concept of critical service-learning by explicitly focusing on

Contemporary conceptualizations of ethi-Regardless of the program's title, interna- cally acceptable critical global inquiry in-

Common Objections to International Experiences

As academic and community practitioners become more aware of these ethical concerns, some have begun to question (largely outside the published peer-reviewed literature) the value and appropriateness of offering international experiences to students. Thoughtful criticism of international "service" programming has been present in the public sphere as well, perhaps most notably from Cole (2012). In our experience, the following statements capture six of the most common objections to international components of global learning:

Why international instead of local? There are an essentially infinite number of opportunities for students to participate in meaningful community-based global inquiry work on campus or within an hour's drive of nearly any college or university in the United States.

inquiry, global engagement, and global learning.

- International programming frequently lacks 2. depth. Short term or relatively brief international learning engagements do not allow for the deep level of building and sustaining equitable and mutually requires.
- Inequities in who benefits financially. The 3. funds spent on transportation, food, lodging, and global inquiry work for international global learning efforts often end up in the hands of corporate multinationals and a small number of United States – and European Union – based service providers instead of staying within the local communities.
- 4. Monetary and temporal expense. International travel is expensive and time consuming. Both of these concerns limit student access and inclusion of diverse student populations.
- 5. Low return on investment. From a returnon-investment perspective, the cost of international student travel is not 1. Why International Instead of Local? "money well spent." This is especially true when considering what those funds could be used to accomplish in the hands of a capable local partner organization.
- 6. Environmental costs. International components of global learning are inexcusthe planet can least afford it.

Through our roles as academic leaders of community-based global learning programs, we believe that each of these concerns is important, legitimate, and worthy of discussion. However, we also strongly assert that, if planned and executed properly, international components of CBGL can both address these criticisms and play a fundamental and ethical role in holistic student learning and development that cannot be fully replicated in other contexts. Incorporating international components to CBGL must be carefully investigated, preplanned, and aligned Without question, internationally situated with high-quality, high-impact standards global learning programs that are poorly of practice. We believe that we have devel- conceptualized and executed are wasteful

Students, academics, and colleges/uni- oped CBGL programs that put into practice versities should not expect, model, or the programmatic strategies that effectively promote traveling around the globe as mitigate and/or diffuse each of these conthe standard to measure critical global cerns. Much of our thinking in this area is explicitly grounded in the principles of fair trade learning (Hartman, 2015; Hartman et al., 2014). Fair trade learning provides international as well as domestic/local CBGL with a powerful framework of practical ethical standards that promote equity, justice, and an understanding of interconnectedness.

beneficial partnerships that commu- In the following sections, we address each nity-based global learning ethically of the concerns listed above in turn, and do so using both our personal CBGL program leadership experience and the fair trade learning guidelines as foundations for our responses. It is important to understand that both the fair trade learning guidelines and the suggestions we offer are intended to be aspirational (Hartman et al., 2018). Each academic program, institution, and community relationship is unique, and limits on temporal and financial resources may constrain the practical execution of these best practices. Following the motivation of Hartman et al. (2018), we hope that sharing our thinking and experiences can challenge others in the field to work toward these common goals to create and sustain programming that is rooted in equity, justice, and reciprocity.

Although potential local partnerships and engagement opportunities are sometimes overlooked in favor of international experiences that may seem more appealing to students, this criticism is based on the antiquated view and model of international ably bad for the environment—they service-learning versus high-quality CBGL. create an elective and unnecessary This antiquated model also perpetuates a carbon emissions burden at a time when false domestic/international dichotomy within this work that must be rejected. Both local and international settings have important and complementary roles in the emerging conceptualization of critical global inquiry, and programs built around current best practices frequently utilize both. CBGL emphasizes interdependency and an ecological view of interrelatedness—through this lens, the importance and centrality of political borders and other constructed artifacts falls away (Alonso García & Longo, 2013; Hartman et al., 2018; Longo & Saltmarsh, 2011; Whitehead, 2015).

partner communities. These risks include codeveloping mutually beneficial partnerpotential harms to children and medical pa- ships (Tervalon & Murray-García, 1998). tients, as well as the perpetuation of stereo- Programs must also emphasize the use types, "voluntourist" mindsets, and unjust of local resources and providers for stu-2018). However, local experiential program- as homestays or community hostels), and problematic practice of "community ser- from) needs prior to, during, and followpuses throughout the United States. Simply properly, international CBGL experiences programs from "do-gooder-ism," unjust personal development, in circumstances cal student-community relationships; and unfamiliar cultural practices; educational, patronize hotels, restaurants, and trans- economic, and social contexts; and physiportation providers that are external to the cal environments in international settings communities being engaged must be dis- can drive student intellectual and personal couraged. Such "parachute" experiences do growth in ways that simply cannot be repnot push students into uncomfortable new licated within domestic locations. spaces that are personally or intellectually challenging, offering no progress toward the meaningful or transformational student development outcomes that are their communities derive benefit from internaostensible goals: (1) a sustained reorientation of personal and lifestyle choices, habits, and values; (2) a deeper understanding of self and purpose; (3) an expanded sense of solidarity and social responsibility; (4) increased appreciation for complexity and ambiguity; (5) enhanced awareness and questioning of culturally constructed social importance. When developing and mainnorms, assumptions, or values; and (6) increased personal actions to promote equity and justice (Kiely, 2004, 2005).

This observation, however, does not yet address the question of "why travel internationally?" International CBGL experiences that avoid the above-stated pitfalls can in colonial-era policies) or other problemserve as unique drivers of powerful student atic power dynamics (Sharpe & Dear, 2013; growth. When partner communities are engaged as equals, utilized as true cocreators and coeducators in academic experiences, treated as experts, and exert meaningful agency in regard to how programmatic relationships are developed and maintained, the outcomes from such relationships will produce substantial developmental benefits for both students and community partners alike. Programs must carefully plan and im- We completely agree with this criticism. The plement meaningful academic engagement typical historical model of "service-learnfor all participants and support the practice ing" that involves brief encounters between of cultural humility, which emphasizes a communities and students who "parachute" lifelong and ongoing personal commitment in for a few days (or less) is a harmful practo engage in (1) meaningful self-evaluation/ tice. Short term, superficial partnerships are self-critique, (2) identifying and resolving not ethically appropriate, and are based on

of resources and pose significant risks to power imbalances, and (3) cocreating and relational power dynamics (Hartman et al., dent food (locally sourced), lodging (such ming is not immune to these risks—con- transportation (providers that community sider, for example, the widespread and members identify, oversee, and benefit vice days" on college and university cam- ing all CBGL experiences. When performed keeping things local will not inoculate foster moments of powerful integrative othering, and other problematic mindsets. where student engagement with diversity International experiences that are short in is intentional and scaffolded (Salisbury & duration; fail to promote authentic recipro- Goodman, 2009). Ethical engagement with

> The other point to be made here is one that is often overlooked: How can partner tional CBGL experiences? One of the primary contributions of the principles of fair trade learning (Hartman, 2015; Hartman et al., 2014) to this dialogue is a recentering of academic organization-partner relationships in ways where positive and definable outcomes to all stakeholders are of equal taining international partnerships, it is critical to avoid paternalistic approaches as well as ones that may, inadvertently or not, be rooted in colonialism (such as relationship structures that implicitly place partner communities solely in the role of resource providers, or inequities in systems grounded Tiessen et al., 2018; VanLeeuwen et al., 2017). When performed in an ethically appropriate way, such partnerships will yield significant and unique benefits to all stakeholders (Bringle et al., 2009).

2. International Programming Frequently Lacks Depth

gagement that must not be further perpetu- and outside the United States must not be ated. Thankfully, professionals in the field overlooked (Aramburuzabala et al., 2019; are increasingly recognizing the problematic Bheekie et al., 2016; Cayuela et al., 2020; nature of this type of superficial encounter Cress et al., 2010; Gregorová & Heinzová, (such as student participant emphasis of 2019; Hatcher & Erasmus, 2008; Iverson difference, rather than similarity, when re- & Espenschied-Reilly, 2010; Leung et al., lating to community members; Adarlo et al., 2007; Ma et al., 2019; Patrick et al., 2019; 2019) and have advanced multiple models Thomson et al., 2011; VanLeeuwen et al., (including fair trade learning) that support 2017; Xing, 2010). For these reasons, comdeeper, more meaningful, and equitable munity partners should be incorporated as relationships between students and community members. We assert that best prac- that results from a CBGL partnership (see tices of international CBGL should include Gendle & Senadeera, 2020, for an example the development and support of program/ of one such coauthorship). A failure to do so community partnerships over a multiyear will only serve to perpetuate dominant nartime span. Community partners must have ratives and United States-centric lenses in a meaningful and authentic role in cocreating such partnerships, including (1) active agency in determining how success is defined and the ways in which benefits from the partnership are allocated, (2) coownership in the creation and implementation of learning objectives and syllabi, (3) selection of program participants, and (4) codeveloping and participating in evaluation and reflection activities (Bringle & Hatcher, 2002; Tiessen et al., 2018). Prior to the experience itself, both program and community participants in a partnership must engage in significant educational experiences that will function to maximize outcomes and pro- provider options without requiring a third grammatic success. For visiting students, party to negotiate or make arrangements. such experiences may take the form of ex- Indeed, the use of such third parties to tended coursework and readings to better handle logistical details is orthogonal to the understand issues related to ethics, cultural principles of fair trade learning and must be humility, and cultural literacy. Ideally, these avoided. Of course, there are no alternative activities should occur before, during, and options in regard to arranging international after the visit itself. For community mem- flights, as locally owned and operated inbers, such experiences might include learn- ternational air carriers do not exist. For this ing more about the program's overarching reason (along with the large carbon burden educational goals and coming to understand of air travel), programs must utilize public the motivations for their partnership being state transportation infrastructure (such as sought. The equitable and meaningful in- trains and bus services) or locally owned and corporation of community voices in interna- operated transportation providers for trantional CBGL efforts is particularly important sit within international locations and avoid during program evaluation as well as the commercial domestic air travel whenever production and publication of programrelated scholarship.

As noted by Cayuela et al. (2020) and VanLeeuwen et al. (2017), the existent peer-reviewed literature on CBGL is skewed heavily toward work conducted in the United States (and/or by U.S. scholars) and published in English-language journals by or- When utilizing local providers, it is critical ganizations located in the United States or to ensure that all parties are receiving fair Europe. Additionally, the critical differences compensation for services rendered, and in how CBGL is conceptualized and under- that the providers themselves are able to taken within diverse academic institutional dictate compensation models and amounts

lead or colead authors on any scholarship the literature and further marginalize critically important viewpoints and perspectives.

3. Inequities in Who Benefits Financially

Unfortunately, many international global learning programs have not done a proper job in creating financial benefits for their partner communities through their logistical expenditures. Often, this is a consequence of these programs' failure to develop authentic and mutually beneficial community partnerships. Such partnerships allow for the open, honest, and direct discussion of finances and possible. Programs must be intentional in their use of community-based logistics providers (homestays, local ground transport companies, food prepared by locally owned businesses or in private homes) that keep the capital from these expenditures in the pockets of local communities.

that university programs take the time to capital within local communities—this understand the power dynamics and struc- capital can then support economic, social, tures within their partner communities, in and environmental development that might order to avoid outcomes where the financial not otherwise occur. Program leaders must benefits of partnerships are directed toward also be prepared to engage in the critical a small subset of community beneficiaries, on-campus work of effective fundraising or otherwise distributed in an inequitable to support international engagement and way. When executed thoughtfully and in- donor stewardship with individuals and tentionally, sustained CBGL programs can organizations both internal and external directly benefit communities in a number to their institution. Additionally, program of ways: (1) creation of new business and leaders must also be willing to listen to, employment opportunities, particularly and work with, the students they serve to for young people; (2) promotion of eco- identify particular times where international nomic diversification; (3) preservation and experiences can be best accommodated. For conservation of rural cultural practices, example, we have identified a 3-week block heritage, and natural resources; and (4) in late May and early June (after the end of creation of markets for local arts, crafts, our university's spring semester, but before and other goods (Gendle & Senadeera, 2020; the beginning of many of the students' Wijesundara, 2019, 2020).

4. Monetary and Temporal Expense

It is incumbent upon all professionals in this work to be both attentive and responsive to all issues related to student access and in- Nevertheless, we must also be ever mindful clusion. Unfortunately, there is no denying of the reality that for some students, an inthe reality that international travel is expen- ternational experience will remain inaccessive and beyond the financial and temporal sible. Additionally, some students may have resource capacities of some of the students no interest in international travel, but would that we serve. Yet, given the multiple ways still benefit from the types of engagement in which an authentic and ethical interna- that such programs offer. For all students, tional learning experience can positively we must advance IaH strategies that are in affect holistic student growth, we must be parallel with, rather than in lieu of, tradicareful not to throw the baby out with the tional international programming (Agnew bathwater. In other words, valid criticisms of & Kahn, 2014). In this work, we suggest a international experiences that are grounded best practice model that incorporates both in concerns related to financial or temporal international and domestic opportunities for pressures must be constructively utilized in learning that collectively support a more coarguments to advance institutional inclusion hesive and holistic educational experience. and equity efforts (including fundraising), For example, one of the authors (MG) has rather than as a justification to do away with constructed immersive, student cohortinternational experiences entirely.

A number of strategies can be employed in the service of enhancing student access and inclusion to international experiences. First, program leaders must be creative in both aggressively cutting costs and identifying resources to support students. One of the benefits of utilizing local providers for lodging and meals is that these services are often markedly less expensive (even after ensuring a fair rate of compensation) than establishments that cater primarily to tourist groups. By utilizing local community knowledge and expertise, providers can be Some may suggest that from a return-onidentified that are both eager to offer stu- investment perspective, the cost of interdents an enhanced experience and equipped national student travel is not "money well

that meet their needs. It is also important providers is also critical because it keeps summer jobs, classes, and internship experiences) for scheduling international CBGL experiences that both offers significant temporal flexibility and minimizes opportunity costs borne by the students.

> based, multiyear CBGL experiences that involved student work on the ground in Sri Lanka as well as with Sri Lankan Tamil diaspora groups in central North Carolina and at a local Tamil language school. This integrative experience facilitated meaningful student engagement across multiple contexts, and increased access and inclusion by providing ways for students to take part in international experiential components that were situated within 60 miles of campus.

5. Low Return on Investment

to do so in an ethical way. The use of local spent," and these funds could be used to

capable local partner organization. From a is the most difficult to effectively resolve. detached economic viewpoint, this is indeed Carbon outputs generated by international true. However, this argument implies that academic travel will continue to be a major student tuition used to provide coursework concern until humanity develops and adopts to support international components of a meaningful global renewable energy community-based global learning is also strategy. For now, the question of princinot "money well spent." Such economic pal importance is whether the benefits (in criticism of international experiences is terms of student and community growth) misplaced. As educators, we must never lose of international travel outweigh the signifisight of our primary objective—which is to cant environmental costs. We believe that promote the holistic development of our if international experiences are constructed students, not to run or fund an NGO or aid with great thought and care, the answer to organization. Of course (as discussed above), this question can potentially be yes. In our student development must not come at the own work, we have successfully employed a expense of partner communities, as one of number of strategies to minimize the carbon the core principles of fair trade learning is footprint of our program's international acdual purposes—the idea that student learning tivities. and community outcomes must be accorded equal importance at all times (Hartman et Much of this impact minimization boils al., 2014). Meaningful student and partner down to being thoughtful and intentional in community growth is indeed a significant regard to planning student experiences. In return on investment, but it is also one addition to the positive community benefits that programs need to make an effort to that are derived from patronizing locally describe and/or quantify. Programs should owned businesses, the avoidance of large work with their community-based partner commercial hotels and restaurants can sigorganizations to cocreate assessment strat- nificantly reduce the environmental impact egies that can provide evidence to support of international programming. Additional student development, community growth, carbon savings can be achieved by minimizand the realized value of the partnership ing the number of trips that are made for to the community. These strategies can each experience, choosing flights that have include both instruments that are publicly the smallest possible number of connections available, such as the Global Engagement (as a notable proportion of a flight's carbon Survey (GES; Hartman et al., 2015), the burden comes from the large amount of Transformational Relationship Evaluation fuel expended during takeoff), and utilizing Scale (TRES; Clayton et al., 2010), or sur- public transportation in host communities veys and other metrics unique to a given whenever it is possible and safe to do so. program. As discussed in our response to Environmental costs can be reduced further Criticism 1, community-based experiences still by focusing on international locations with an international component offer truly that are hemispherically local. Programs can unique opportunities to facilitate deeply also calculate carbon footprints for all travel meaningful student growth. These experi- activities, and make it a standard practice to ences can also have a multiplicative effect purchase carbon offsets for travel that are for both students and partner communities. "additional" (meaning the offset activity Students return to their own home com- would not have occurred without the capital munities with an enhanced understanding derived from the offset purchase), retired to of the complexity of global systems, as well prevent reuse, permanent, and third-party as the value of local educational, political, certified. social, and economic investments. Cocreated relationships may also facilitate sustainable positive growth and benefits within partner communities as well. It is therefore difficult to argue that, when executed equitably and ethically, such experiences could truly constitute a waste of resources.

6. Environmental Costs

International components of global learn- current global energy economy. Whether ing carry a large environmental burden, thinking about costs in terms of money,

accomplish much more in the hands of a and of the six criticisms we present, this

It must be recognized that carbon offsets are, at best, a "Band-aid" in this work, rather than a long-term solution to carbon emissions. They do not prevent emissions from happening, nor do they stop the negative effects of those emissions on global climate systems. However, offsets do provide the best solution at present to mitigate the environmental burdens of travel within the or burdens to the environment, no inter- key to this endeavor, as there will always be national CBGL experience will ever be free. something new to be learned and changes It is incumbent upon the administrators of to make based upon the wisdom of partner these programs, in equal partnership with communities and experienced practitioners community members, to meaningfully and in the field. Although this essay has focused carefully consider the broad benefit/harm on international components of global ratio for any program, and be willing to learning, we assert that all CBGL programs significantly adjust or terminate activities should be constructed in thoughtful ways if this ratio is not positive. To facilitate these that follow a global inquiry model that inconsiderations, as well as to hold programs corporates substantive geographically local accountable for both their impacts and partnerships and engagement experiences operational improvements, programmatic (along with international opportunities) as incorporation of some type of systematic a central component to all programmatic sustainability reporting should be encour- offerings. Critical global inquiry, rooted in aged (Ceulemans et al., 2015).

Conclusions

In this essay, we have attempted to respond to what we consider six main criticisms of internationally situated global learning programs. Although each of these criticisms is serious and must be afforded significant thought and consideration, none (in our view) are an Achilles' heel to this type of work. Creating and sustaining programs that properly and ethically address these concerns is a complex endeavor, but this is work that can and must be performed. However, it is also critical to note that such work should

time, potential community partner harm, never be considered complete—humility is a community-based participatory approach, is ideal for a number of reasons: the ability to engage with substantive challenges and opportunities across a variety of contexts, increased programmatic flexibility, reduced financial costs, increased student access and inclusion, and active involvement and collaboration with communities as equal partners. By adopting such a framework, programs that are in line with CBGL practices will be best able to serve and meaningfully advance the interests of their students, community partners, and institutions.



Acknowledgments

The authors would like to thank Bob Frigo (assistant dean of campus life and director of the Kernodle Center for Civic Life at Elon University, in Elon, NC) for his helpful commentary on an early draft of this manuscript, as well as for many thoughtful conversations over the years regarding the topics addressed here.

About the Authors

Mathew H. Gendle is the director of Project Pericles and is a professor of psychology at Elon University.

Amanda Tapler is the associate director of Project Pericles and is a senior lecturer of public health studies at Elon University.

References

- Adarlo, G., Amor, U., & Marquez, N. D. (2019). Dilemmas in service-learning: (Missed) opportunities for transformative partnership. *Journal of Higher Education Outreach and Engagement*, 23(3), 54–70. https://openjournals.libs.uga.edu/jheoe/article/view/1520
- Agnew, M., & Kahn, H. E. (2014). Internationalization–at–home: Grounded practices to promote intercultural, international, and global learning. *Metropolitan Universities*, 25(3), 31–46. https://journals.iupui.edu/index.php/muj/article/view/20580
- Alonso García, N., & Longo, N. V. (2013). Going global: Re-framing service-learning in an interconnected world. *Journal of Higher Education Outreach and Engagement*, 17(2), 111–135. https://openjournals.libs.uga.edu/jheoe/article/view/1045
- Aramburuzabala, P., Vargas-Moniz, M.-J., Opazo, H., McIlrath, L., & Stark, W. (2019). Considerations for service learning in European higher education. In P. Aramburuzabala, L. McIlrath, & H. Opazo (Eds.), Embedding service learning in European higher education: Developing a culture of civic engagement (pp. 230–242). Routledge.
- Bheekie, A., van Huyssteen, M., Rae, N., & Swartbooi, C. (2016). "I just kept quiet": Exploring equity in a service-learning programme. International Journal of Research on Service-Learning and Community Engagement, 4(1), 217–233. https://journals.sfu.ca/ iarslce/index.php/journal/article/view/216
- Bringle, R. G., Clayton, P. H., & Price, M. F. (2009). Partnerships in service learning and civic engagement. Partnerships: A Journal of Service Learning & Civic Engagement, 1(1), 1–20. https://scholarworks.iupui.edu/handle/1805/4580
- Bringle, R. G., & Hatcher, J. A. (2002). Campus–community partnerships: The terms of engagement. *Journal of Social Issues*, 58(3), 503–516. https://doi.org/10.1111/1540–4560.00273
- Cayuela, A., Aramburuzabala, P., & Ballesteros, C. (2020). Research report: A review of service-learning in European higher education. European Observatory of Service-Learning in Higher Education. https://www.eoslhe.eu/wp-content/uploads/2020/11/ RESEARCH-REPORT_web.pdf
- Ceulemans, K., Molderez, I., & Van Liedekerke, L. (2015). Sustainability reporting in higher education: A comprehensive review of the recent literature and paths for further research. *Journal of Cleaner Production*, 106(1), 127–143. https://doi.org/10.1016/j. jclepro.2014.09.052
- Clayton, P. H., Bringle, R. G., Senor, B., Huq, J., & Morrison, M. (2010). Differentiating and assessing relationships in service-learning and civic engagement: Exploitative, transactional, or transformational. *Michigan Journal of Community Service Learning*, 16(2), 5–21. http://hdl.handle.net/2027/sp0.3239521.0016.201
- Cole, T. (2012, March 21). The White-savior industrial complex. The Atlantic. https://www.theatlantic.com/international/archive/2012/03/the-white-savior-industrial-com-plex/254843/
- Crabtree, R. D. (2008). Theoretical foundations for international service-learning. Michigan Journal of Community Service Learning, 15(1), 18–36. http://hdl.handle. net/2027/spo.3239521.0015.102
- Cress, C. M., Yamashita, M., Duarte, R., & Burns, H. (2010). A transnational comparison of service-learning as a tool for leadership development. *International Journal of Organizational Analysis*, 18(2), 228–244. https://doi.org/10.1108/19348831011046281
- Gendle, M. H., & Senadeera, B. (2020). Sarvodaya and Elon University: A model for transnational partnership in community based tourism (CBT). *Tourism in Paradise*, *3*, 38–42.
- Gregorová, A. B., & Heinzová, Z. (2019). Specifics of measuring social and personal responsibility of university students after completion of a service-learning course in Slovak conditions. *Journal of Higher Education Outreach and Engagement*, 23(3), 104–123. https://openjournals.libs.uga.edu/jheoe/article/view/1523
- Hartman, D., & Rola, G. (2000). Going global with service learning. *Metropolitan* Universities, 11(1), 15–23. https://journals.iupui.edu/index.php/muj/article/view/19846

- Hartman, E. (2015). A strategy for community-driven service-learning and community engagement: Fair trade learning. *Michigan Journal of Community Service Learning*, 22(1), 97–100. http://hdl.handle.net/2027/sp0.3239521.0022.113
- Hartman, E., Kiely, R. C., Friedrichs, J., & Boettcher, C. (2018). Community-based global learning: The theory and practice of ethical engagement at home and abroad. Stylus Publishing.
- Hartman, E., Lough, B. J., Toms, C., & Reynolds, N. (2015). Assessing intercultural capacities, civic engagement, and critical thinking: The Global Engagement Survey.
 In J. Friedman, V. Haverkate, B. Oomen, E. Park, & M. Sklad (Eds.), *Going glocal in higher education: The theory, teaching, and measurement of global citizenship* (pp. 125–143). University College Roosevelt.
- Hartman, E., Morris Paris, C., & Blache–Cohen, B. (2014). Fair trade learning: Ethical standards for community–engaged international volunteer tourism. *Tourism and Hospitality Research*, 14(1–2), 108–116. https://doi.org/ 10.1177/1467358414529443
- Hatcher, J. A., & Erasmus, M. A. (2008). Service-learning in the United States and South Africa: A comparative analysis informed by John Dewey and Julius Nyerere. *Michigan Journal of Community Service Learning*, 15(1), 49–61. http://hdl.handle.net/2027/ sp0.3239521.0015.104
- Illich, I. (1994). To hell with good intentions. In G. Albert (Ed.), Service-learning reader: Reflections and perspectives on service. National Society for Internships and Experiential Education. https://www.southwestern.edu/live/files/1158 (Original work published 1968)
- Iverson, S. V., & Espenschied-Reilly, A. (2010). Made in America? Assumptions about service learning pedagogy as transnational: A comparison between Ireland and the United States. International Journal for the Scholarship of Teaching and Learning, 4(2), Article 15. https://doi.org/10.20429/ijsotl.2010.040215
- Jones, A. L., & Kiser, P. M. (2014). Conceptualizing criticality as a guiding principle for high quality academic service learning. *International Journal of Teaching and Learning in Higher Education*, 26(1), 147–156. https://www.isetl.org/ijtlhe/pdf/IJTLHE1737.pdf
- Keith, N. Z. (2005). Community service learning in the face of globalization: Rethinking theory and practice. *Michigan Journal of Community Service Learning*, 11(2), 5–24. http://hdl.handle.net/2027/sp0.3239521.0011.201
- Kiely, R. (2004). A chameleon with a complex: Searching for transformation in international service-learning. *Michigan Journal of Community Service Learning*, 10(2), 5–20. http://hdl.handle.net/2027/sp0.3239521.0010.201
- Kiely, R. (2005). A transformative learning model for service-learning: A longitudinal case study. *Michigan Journal of Community Service Learning*, 12(1), 5–22. http://hdl.handle. net/2027/spo.3239521.0012.101
- Kuh, G. D. (2008). High-impact educational practices: What they are, who has access to them, and why they matter. American Association of Colleges and Universities.
- Leung, K.-K., Liu, W.-J., Wang, W.-D., & Chen, C.-Y. (2007). Factors affecting students' evaluation in a community service-learning program. *Advances in Health Sciences Education*, 12, 475–490. https://doi.org/10.1007/s10459-006-9019-1
- Longo, N. V., & Saltmarsh, J. (2011). New lines of inquiry in reframing international service learning into global service learning. In R. G. Bringle, J. A. Hatcher, & S. G. Jones (Eds.), *International service learning: Conceptual frameworks and research* (pp. 69–88). Stylus Publishing.
- Ma, H. K. C., Chan, W. F. C., & Tse, I. P. H. (2019). A common outcome measurement for service-learning in Hong Kong. *Journal of Higher Education Outreach and Engagement*, 23(3), 3–19. https://openjournals.libs.uga.edu/jheoe/article/view/1517
- Mitchell, T. D. (2008). Traditional versus critical service-learning: Engaging the literature to differentiate two models. *Michigan Journal of Community Service Learning*, 14(2), 50–65. http://hdl.handle.net/2027/sp0.3239521.0014.205

- Motley, P., Allocco, A., Gendle, M., & Vandermaas–Peeler, M. (2021). COVID–19: A catalyst for rethinking global engagement. *The Global Impact Exchange: A Quarterly Publication of Diversity Abroad*, Summer 2021, pp. 24–27.
- Patrick, C.-J., Valencia-Forrester, F., Backhaus, B., McGregor, R., Cain, G., & Lloyd, K. (2019). The state of service-learning in Australia. *Journal of Higher Education Outreach* and Engagement, 23(3), 185–198. https://openjournals.libs.uga.edu/jheoe/article/ view/1528
- Rice, K., & Pollack, S. (2000). Developing a critical pedagogy of service learning: Preparing self-reflective, culturally aware, and responsive community participants. In C. R. O'Grady (Ed.), Integrating service learning and multicultural education in colleges and universities (pp. 115–134). Lawrence Erlbaum Associates Publishers.
- Salisbury, M., & Goodman, K. (2009). Educational practices that foster intercultural competence. *Diversity and Democracy*, 12(2), 12–13.
- Sharpe, E. K., & Dear, S. (2013). Points of discomfort: Reflections on power and partnerships in international service-learning. *Michigan Journal of Community Service Learning*, 19(2), 49–57. http://hdl.handle.net/2027/sp0.3239521.0019.204
- Smaller, H., & O'Sullivan, M. (2018). International service learning: Decolonizing possibilities? *Journal of Global Citizenship and Equity Education*, 6(1). https://journals.sfu. ca/jgcee/index.php/jgcee/article/view/175/367
- Tervalon, M., & Murray–García, J. (1998). Cultural humility versus cultural competence: A critical distinction in defining physician training outcomes in multicultural education. Journal of Health Care for the Poor and Underserved, 9(2), 117–125. https://doi. org/10.1353/hpu.2010.0233
- Thomson, A. M., Smith–Tolken, A. R., Naidoo, A. V., & Bringle, R. G. (2011). Service learning and community engagement: A comparison of three national contexts. *Voluntas*, 22, 214–237. https://hdl.handle.net/1805/4594
- Tiessen, R., Roy, P., Karim–Haji, F., & Gough, R. (2018). Expanding our understanding of ethical considerations in North–South student mobility programs: Insights for improved institutional practice. *Journal of Global Citizenship and Equity Education*, 6(1). https://journals.sfu.ca/jgcee/index.php/jgcee/article/view/174/363
- VanLeeuwen, C. A., Weeks, L. E., & Guo-Brennan, L. (2017). Indigenous perspectives on community service-learning in higher education: An examination of the Kenyan context. International Journal of Research on Service-Learning and Community Engagement, 5(1), 129–143. https://journals.sfu.ca/iarslce/index.php/journal/article/view/252
- Whitehead, D. M. (2015). Global service learning: Addressing the big challenges. *Diversity and Democracy*, 18(3), 8–11.
- Wijesundara, N. (2019). Reinforce local communities through community-based tourism. *Tourism in Paradise*, 2, 46–47.
- Wijesundara, N. (2020). Advantages of rural tourism development in post-war economy of Sri Lanka. *Tourism in Paradise*, 3, 64–65.
- Xing, J. (2010). Service learning in Asia: Local practices and diverse contexts. International Journal of Arts and Sciences, 3(14), 96–105.